



# Social housing and Flood Risk in the Hawkesbury-Nepean Valley:

A place-based  
community engagement and  
action research approach

## BACKGROUND FOR THIS WORK

- Hawkesbury-Nepean floodplain has the most significant and unmitigated community flood exposure in Australia.
- 140,000 people living or working in the floodplain (2018)
- The Hawkesbury-Nepean Flood Risk Management Strategy:  
*Aims to reduce flood risk to life, property and social amenity from regional floods in the Hawkesbury-Nepean Valley*



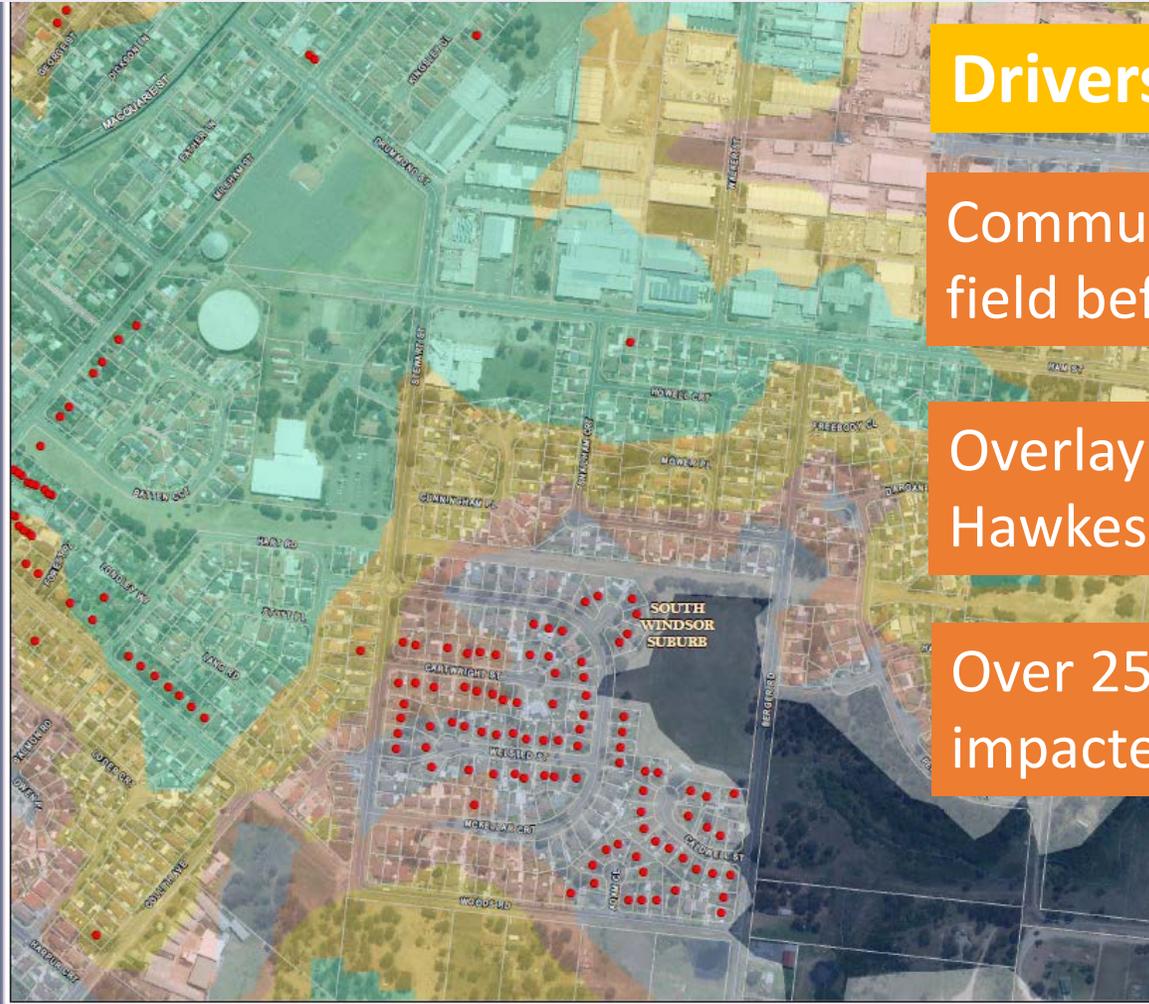
The Flood Strategy comprises a suite of integrated measures to mitigate flood risk.

## Community Resilience Program

Aim: raised awareness of flood risk and readiness to respond to a flood, through a multi-faceted approach.

Outcome 5

**Aware, prepared and responsive  
community**



## Drivers for a focus on social housing tenants

Communities and individuals don't exist on a level playing field before a natural disaster

Overlay of geographic and social vulnerability in the Hawkesbury-Nepean Valley

Over 2500+ social housing properties which could be impacted by flooding in the valley

# Get Ready for Flood Social Housing

## Government

Infrastructure NSW  
Flood Strategy

## Emergency Services

NSW SES

## Community

Inner Sydney Voice

## Academics

USYD  
Action Research  
team

## SOCIAL HOUSING

How do  
existing vulnerabilities  
and support needs  
intersect  
with flood risk?

They may affect my awareness of the flood risk

They can affect my capacity to prepare for floods

They can make evacuation more complex

They can add additional barriers to recovery

Low levels of community awareness of flood risk

Low levels of preparedness

Long periods with no flooding

High number of aged residents/those living with a disability

Issues of social isolation/limited internet/lack of transport

High levels of existing disadvantage

**GOAL:**  
*To build flood resilience in the social housing sector in the Hawkesbury Nepean Valley*

Large case loads for social housing client service officers

No requirement/funding for DRR with tenants

No existing disaster management or evacuation planning in place in the sector

Limited existing work engaging on flood preparedness for communities with additional support needs



Social Housing  
Tenants

Community  
Sector

PROJECT  
FOCUS AREAS

Social Housing Providers  
(CHP's and DCJ)

Emergency Services  
& Government agencies



Utilise a partnership  
approach

Build flood awareness and  
preparedness capacity of housing  
provider staff

Identify existing  
strengths and assets  
within the community

PROJECT  
APPROACH

Develop simplified  
communication and information  
materials in partnership with  
tenant reps

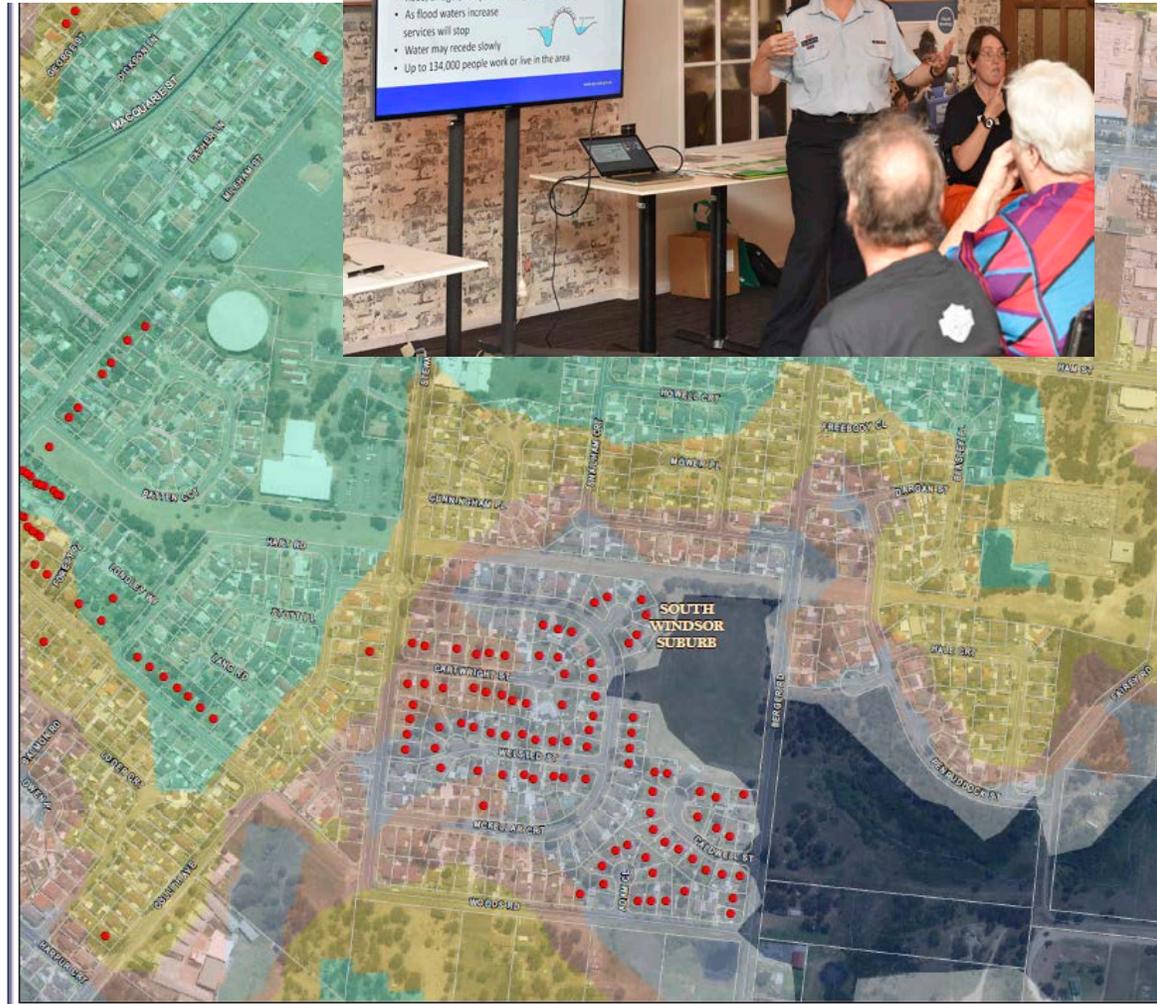
Work with existing and  
trusted community  
organisations

Share learnings with emergency  
service planners and challenge  
existing assumptions



## Phase 1: June 2019 –Jan 2020

- The Social Housing Community Resilience Network (SHCRN) established
- Mapped social housing to flood risk in the valley
- Built relationships with housing providers (multiple providers)
- Identified pathways for engaging tenants
- Delivered a small number of PCEP workshops to tenants



Phase 2: March 2020- March 2021

Undertook place-based work in the areas of highest risk

Flood Awareness and Preparedness Training for social housing providers across Hawkesbury-Nepean

Flood Awareness and Preparedness training for community organisations and tenant representatives across Hawkesbury-Nepean

Flood Information Packs – developed with tenants and social housing providers for every tenant at flood risk in HNV



HAWKESBURY-NEPEAN FACT SHEET

# Get Prepared for Flood

SOME SIMPLE ACTIONS CAN SAVE LIVES

**Your local flood risk**

The Hawkesbury-Nepean Valley has a long history of flooding. When there is heavy rainfall, water flows down five major rivers into the floodplain. It is slowed from reaching the ocean by around 80 kilometres of narrow gorges from Ebenezer to Spencer. This means that floodwater can back up and rise quickly, causing wide, deep and dangerous floods.

There are hidden dangers in floodwater like debris, electrical wires, pollutants and sewage. In a flood, bridges can be cut, roads closed, public transport routes interrupted, power lost and mobile phone and internet connections disrupted. It is important for everyone who lives in the floodplain to be prepared. For more information see [www.myfloodrisk.nsw.gov.au](http://www.myfloodrisk.nsw.gov.au)

**How to prepare before a flood**

- Know where to get updates and warnings
  - Bureau of Meteorology for local weather updates
  - NSW State Emergency Service (NSW SES) for information on floods and storms
  - ABC Radio as the official emergency broadcaster
- Prepare a 'Get Ready to Go' Kit
  - Health care items like medications and prescriptions
  - Copies of your important documents (hard copies or stored digitally)
  - Important valuables and mementos
  - Important phone numbers
  - Radio, torch, phone chargers and batteries
  - Clothing and personal items
- Make a plan for evacuation
  - Know where you will go, how you will get there, what evacuation routes you can use, what you will do with your animals, and how you will manage your health
- Share your plan
  - Talk with your relatives, friends, and neighbours about what you will do if you need to evacuate

**What to do during a flood**

- Follow NSW SES Flood Advice and Emergency Warnings
  - Listen to your local ABC radio station for up to date flood information
- Take
  - The medication you need
  - Talcs
  - Required
- Know
  - Follow the instructions
  - Move out of the flood
  - Obey the instructions
- Look
  - Share with neighbours

**Where to find information**

Useful websites to visit and phone apps to download

- Local weather updates: [www.bom.gov.au](http://www.bom.gov.au) and Bureau of Meteorology app
- Local ABC Radio frequency: <https://reception.abc.net.au> and ABC Listen app
- Flood and storm updates: [www.ses.nsw.gov.au](http://www.ses.nsw.gov.au), [www.facebook.com.au/NSW.SES](https://www.facebook.com.au/NSW.SES)
- Plan for your animals: [www.getreadyanimals.nsw.gov.au](http://www.getreadyanimals.nsw.gov.au)
- Live traffic information: [www.livetraffic.com](http://www.livetraffic.com) and Live Traffic app

**Need help?**

For emergency help in floods call NSW SES on 132 500

For all life threatening emergencies call 000

- Hearing/Apeech impaired SMS NRS: 0423 677 767
- Internet Relay: <https://internet-relay.nrcall.gov.au>
- If you are homeless call Link2Home on 1800 152 152
- If an interpreter is required, emergency services can access translation services.

**My important contacts**

Who will you need to contact in an emergency? (e.g. emergency contact, relatives, friends, doctor, pharmacist, carer, support worker, Link2Home)

Name:	Phone:

**My checklist**

I am prepared because:

- I know where to find information like weather updates, warnings and advice
- I know where I will go in an evacuation and how I will get there
- I know what I will take with me
- I have talked with my household about what we will do if we need to evacuate
- I have a plan for keeping my animals safe
- I know how I will manage my health
- I have talked through my plan with relatives, friends and neighbours
- I have a list of my important numbers ready



# Community Engagement

Regular meetings  
and input from  
tenants  
representatives

Finding  
champions within  
the social housing  
sector

Identifying  
planning gaps for  
vulnerable  
communities

Utilising Local  
Council  
connections and  
local knowledge

Bridging the cultural  
divide between  
community  
organisations and  
emergency services

Advocating for  
community  
representation on  
LEMC structures

Identifying  
community  
organisations who  
worked closely  
with tenants

Utilising multi-  
sector partners  
knowledge and  
expertise

Looking for  
opportunities to  
apply principles  
of genuine  
'shared  
responsibility'

## BENEFITS & LEARNINGS

Focused on an area of high flood risk and high concentration of social housing tenants/properties

Worked with key community organisations already established in their local area/ with existing relationships and trust with tenants

Worked with local Client Service Officers from local Community Housing Providers – who could make practical applications of this work for their clients

Allowed a practical application of how additional support needs and disadvantage could effect preparedness and evacuation for their tenants

Brought emergency services, housing providers and community orgs together to discuss practical applications of ‘shared responsibility’ at a local level.

## BLIGH PARK & SOUTH WINDSOR



# Phase 3: June 2021 - June 2022

Support CHP's to build flood awareness/ preparedness practices and procedures into BAU in Hawkesbury-Nepean

Ongoing Flood Training for social housing providers, community organisations and tenant representatives across Hawkesbury-Nepean

Workshops with emergency services/local council, community organisations and tenant reps to identify gaps in planning and evacuation procedures for communities with additional support needs

Work in partnership with CHP's on delivery of Flood Information Packs and engagement on preparedness - for every tenant at flood risk in HN

HAWKESBURY-NEPEAN FACT SHEET

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- Prepare a 'Get Ready to Go' Kit
  - Health care items like medications and prescriptions
  - Copies of your important documents (passports, birth certificates, etc.)
  - Important items (cash, keys, etc.)
  - Radio
  - First aid kit
  - Blankets

### What to do during a flood

#### Follow NSW SES Flood Emergency Warning

- Listen to your local station for up to date information and advice
- Follow advice from SES. If you are asked to evacuate, don't wait until it is too late.

#### Take your 'Get Ready' Kit

- This should include medications, prescriptions and any assistance devices.

#### Take your animals

- Take your animals to a safe place.

### Keeping Your Animals Safe in an Emergency in the Hawkesbury-Nepean region

Are you ready? Make a plan for ALL your family

NSW GOVERNMENT | Resilience NSW

## Get Ready for Flood Social Housing

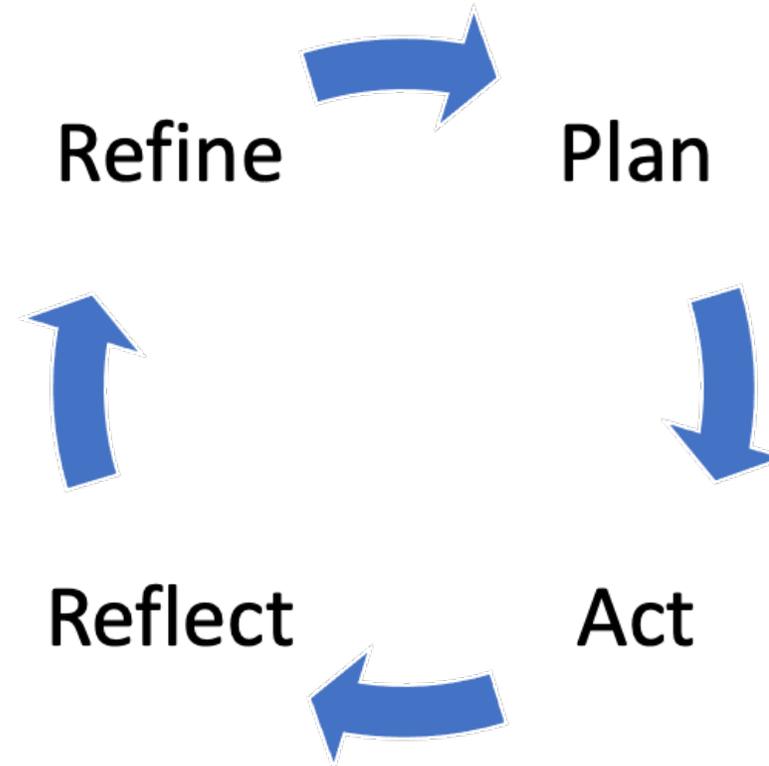
### Action Research

14 cycles walking along with the project.

Learning and new data informs project progress in real time.

Enabled responsive and adaptable project refinement adding rigor and depth.

Detailed, rich research evidence to inform future projects and to underpin recommendations



## Key Learning and Recommendations

### Project leaders

- Partnership development and collaboration takes time and careful consideration of local context.
- Networks and social infrastructure for inclusion of marginalised groups in disaster resilience building are largely still to be developed.



## Key Learning and Recommendations

### Emergency Management Agencies

- There is genuine goodwill amongst EM staff and volunteers to develop deeper engagement with NGOs and community but competing priorities and limited resources impact on allocating enough time for this work
- Command and control structures are at odds with collaborative partnerships required to include marginalized community members.
- Further work in EM agencies to develop collaborative partnerships outside disaster response periods is a priority.

## Key Learning and Recommendations

### Community Housing Providers and NGOs

- CHPs are one vital part of a broader ecosystem supporting disaster resilience with tenants and the need for support from other parts of that system was highlighted throughout the Project.
- We recommend the development of stronger collaborative networks between CHPs, local community organisations (NGOs) and local government.
- We recommend follow up training and support for CHP staff in building on confidence and skill levels in disaster preparedness with tenants which was started in the initial training.

## Key Learning and Recommendations

### Community Housing Providers and NGOs

- Community resilience networks and formal disaster planning should include representation from NGOs, to ensure effective two-way communication of information, constraints, and resources.
- Expectations placed up on NGOs around service delivery, accountability and compliance, particularly in times of crisis response and recovery, should as far as possible be commensurate with their level of resourcing.

## Key Learning and Recommendations

### Local Government

- Representation of community sector organisations and community members in local emergency management planning is a priority to ensure the context of marginalized groups most impacted by disasters is accurately included in decision making.
- LG community development work must include disaster resilience as core with a priority focus on those experiencing disadvantage and with limited resources to prepare, respond and recover from disasters.

## Key Learning and Recommendations

### Information and Training

- Information development and delivery is a multi way process.
- Co-design of locally appropriate and accessible information with those receiving and using that information at all stages of the disaster cycle is a priority.

## Key Learning and Recommendations

### Information and Training

- Face to face training can provide an important first experience for workers in awareness raising and linking disaster preparedness with their day-to-day core business.
- Training design and delivery options need to be further developed for a range of stakeholders working with social housing tenants.